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BOARD OF TRUSTEES

REGULAR MEETING REVISED AGENDA

The Board of Trustees of Oakland Community College will hold a public hearing for the proposed budget and financial forecast for fiscal years ending 2023-2027 on Tuesday, May 17, 2022 at 5:45 p.m. at the Auburn Hills Campus, Room G240, 2900 Featherstone Road, Auburn Hills, Michigan. The Regular Meeting of the Board of Trustees of Oakland Community College will commence immediately following the public hearing. The Board will move into closed session, pursuant to MCL 15.268 (c), to receive an update on labor negotiations.

AGENDA

- 1. CALL TO ORDER
- 2. ATTENDANCE
- 3. APPROVAL OF AGENDA
- 4. APPROVAL OF MINUTES
 - 4.1 February 15, 2022 Regular Board Meeting Minutes

 4.2 April 23, 2022 Special Board Meeting Minutes

 A ACTION

 B ACTION
- 5. COMMUNICATIONS
 - 5.1. Community Comments
 - 5.2. Student Government Report
 - 5.3. Academic Report
 - 5.3.1 Academic Senate Update
 - 5.3.2 Provost Update
 - 5.4. Chancellor's Comments
- **6. MONITORING REPORT** no report
- 7. ACTION ITEMS

7.1 2023-2027 Proposed Budget and Financial Forecast
 7.2 2022-2023 Tax Levy of Operating Millage
 C – ACTION
 D – ACTION

8. INFORMATION ITEMS CONSENT CALENDAR

Items <u>8.1 through 8.5</u> listed below on the Consent Calendar are considered to be routine by the Board and will be enacted by one motion. There will be no separate discussion of these items unless a Board member or the Chancellor so requests, in which event the item will be removed from the general order of business and voted on separately.

8.1. Finance Quarterly Report
 8.2. College Facilities Quarterly Report
 E – INFORMATION
 F – INFORMATION

8.3. Information and Technology Quarterly Report G – INFORMATION

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- 8.4. OCC Foundation Quarterly Report
- 8.5. Strategic Plan Update

H-INFORMATION

I – INFORMATION

END OF INFORMATION ITEMS CONSENT CALENDAR

MOVE INTO CLOSED SESSION, PURSUANT TO MCL 15.268(c), TO RECEIVE AN UPDATE ON LABOR NEGOTIATIONS

- 9. BOARD COMMENTS
- 10. ADJOURNMENT

Mission: OCC is committed to empowering our students to succeed and advancing our community.



BOARD OF TRUSTEES REGULAR MEETING MINUTES February 15, 2022 Oakland Community College Auburn Hills Campus G240 2900 Featherstone Road Auburn Hills, Michigan

1. CALL TO ORDER

Chair Jackson called the meeting to order at 6:00 p.m.

2. ATTENDANCE

Present:

Pamela S. Jackson, Chair Kathleen A. Bertolini, Vice Chair Susan E. Anderson, Treasurer Susan Gibson, Secretary Pamala M. Davis, Trustee Christine M. O'Sullivan, Trustee (arrived 6:05 p.m.)

Absent:

Shirley J. Bryant, Trustee

3. APPROVAL OF AGENDA

Chair Jackson asked if there were any items to add or remove from the agenda. There being none, Trustee Bertolini MOVED to approve the agenda, and Trustee Gibson seconded.

AYES: Anderson, Bertolini, Davis, Gibson, Jackson

NAYS: None Motion Carried

4. APPROVAL OF MINUTES

4.1. January 11, 2022 Regular Meeting Minutes

A – ACTION

Trustee Anderson MOVED to approve the January 11, 2022 Regular Board Meeting Minutes. Trustee Gibson seconded.

AYES: Anderson, Bertolini, Davis, Gibson, Jackson

NAYS: None Motion Carried

4.2 January 11, 2022 Closed Session Minutes

B - ACTION

Trustee Bertolini MOVED to approve the January 11, 2022 Closed Session Minutes. Trustee Gibson seconded.

AYES: Anderson, Bertolini, Davis, Gibson, Jackson

NAYS: None Motion Carried

5. COMMUNICATIONS

5.1. Community Comments – none

5.2. Student Government Report

Auburn Hills Dean of Student Services Jahquan Hawkins introduced OCC's new Student Engagement Coordinator Heidi Renton. Ms. Renton then introduced Student Government Representative Adam LaValley. Mr. LaValley, who is the Treasurer of the Auburn Hills chapter of PTK, Alpha Omicron Rho, provided a presentation to the Board on Student Government and Student Life at OCC.

5.3. Academic Report

5.3.1. Academic Senate Update

As Academic Senate Chair John Mitchell was unable to attend the Board meeting, Vice Chair Valerie Emanoil presented his report. Some of the items discussed included:

- Issues being worked on by the Distance Learning Committee:
 - o Defining Hyflex and Lowflex class delivery modalities and what they should look like at OCC, as well as providing clear definitions for students
 - o Checklist for best practices in Online courses
 - o Form (and process) for Online Program requests
- Curriculum Review Committee has two proposals for consideration to the Senate this month
 - o Procedure when a lead reviewer has not been found
 - o Procedures for a review not being finished by the deadline
 - o Procedure for a less than satisfactory review
- Senate continues to work on other academic business including such procedures for cleaning out paper-filled offices and problems being encountered by faculty with the new bookstore system
- Senate plans to become more engaged with data via regular updates from Institutional
 Effectiveness with the goal of an even higher level of data-driven academic decision making
 moving forward

5.3.2. Provost Update

Provost Jennifer Berne provided an update on the corequisite pilot in English and Math. She noted that data from around the country suggests that students who start in developmental courses complete at a woeful number, and our local data aligns with that trend. Therefore, the design of OCC's corequisite courses will serve to accelerate the process by which students can take college-level coursework. Dr. Berne noted that since college-level English is a prerequisite for many other courses, this will allow students to take other credit-bearing courses that they would have been unable to take in the previous model.

Dr. Berne provided statistics regarding enrollment in these English and Math sections, as well as the average grades received. She also shared many positive comments received from a survey of these English students.

Lastly, she thanked the OCC Foundation Board for stepping up to fund this pilot. In addition to thanking the English and Math faculty, she also called out Professors Nick Conti and Camille Ziolek, and Deans Cindy Carbone and Ken Williams for their leadership and dedication to student success in these two subject areas.

5.4. Chancellor's Comments

Chancellor Provenzano commented on the following:

- Welcomed the following new employees:
 - o Kalyani Patel, SQL Database Programmer
 - o Joseph Rudzki, Paraprofessional (CAD)
 - o Erin Steuer, Paraprofessional (Art)
 - o Sharity Mayes, Nursing Secretary
 - Ololade (Lola) Banks, Associate Dean of College Readiness
 - o Alec D'Angelo, Student Services Specialist
 - o Jeremy Guc, Director of Admissions
 - o Darrell Dennis, Marketing Specialist
- The following retirees were recognized for their years of service:
 - o Carlos Olivarez, Faculty Counselor, 41 years
 - o Deona Jennings-Bowen, Student Services Coordinator, 20 years
 - o Lisa Skowronski, Dean of Student Services, 25 years
- Employer of Choice Outstanding People
 - Dean of Student Services Jahquan Hawkins has been recognized as a *Michigan Chronicle* Men of Excellence Honoree
 - English Faculty member Eric Abbey penned his latest book *Distillation of Sound:* Dub and the Creation of Culture
- College of Choice OCC Student Success
 - OCC alum Adam Owczarzak was named Assistant to the City Manager in Madison Heights
 - More than 80 percent of our winter term students will be receiving HEERF financial awards totaling \$8,321,500, and between May 2020 and May 2022, OCC will have awarded \$21,916,370 in HEERF money to OCC students
 - Nicholas Abid, DO, MBA, FACN, was named to the Foundation Board of Directors
- College of Choice Outstanding Programs Foundation
 - 483 donors contributed \$585,992 during 2021, resulting in the Foundation's thirdbest fundraising total ever
 - o 2021 goal was surpassed by 17 percent
 - o 6 new memorial scholarships were named
- College of Choice Events
 - OCC's Dental Hygiene Clinic is offering Kids' Nights from 5:30 to 8:30 p.m. on January 19, February 16, March 23, and April 13. Children can receive a free cleaning, exam, and limited X-rays, as well as a reduced cost for full X-rays and sealants.
 - OCC is celebrating Black History Month with special events, including the virtual African American Read-In on February 17, at 1:00 p.m.

(Report on file)

6. MONITORING REPORT

6.1 Fall Monitoring Report

Chief Strategy Officer Steve Simpson teed up the Fall 2021 Monitoring Report presentation for Institutional Effectiveness Project Manager Kristin Carey-Li. Dr. Simpson stated part of the challenge in running a college right now is that COVID has changed the landscape in which we operate. What we are starting to see in our COVID second year data are patterns that are different than any other in our school's history. Everything we are looking at now is sort of through a four-year lens. Prior to COVID we would see there was one sort of pathway that you could almost set on top of one another year to year that would perform almost identically give or take. The patterns in enrollment, course selection, and modality were all very similar. Tonight we will show you Winter and Fall 2021, which compare almost identically in terms of student enrollment. We will go into more detail on this during the Trustee spring retreat and walk you through our student life cycle data system and how we track a student at the point where they come in until the point where they leave and graduate. We will discuss how we partner daily with our faculty to adjust the course offerings, how we are working with admissions to plan where we need to spend money, how we need to recruit and in what areas. Currently, we partner on a daily basis with our faculty, our deans, and our staff to adapt what we do for student needs.

Some of the topics addressed by Ms. Carey-Li included:

- Board Ends
- Fall Semester KPIs
- Enrollment Insights and Trends
- Course Success
- OCC Online Degrees and Certificates
- Course Modality Statistics
- Funding Sources Support for 2021-22
- 2022 Winter Enrollment Initial Comparison
- Prior Year Comparison

Trustee Bertolini MOVED to receive and file the Fall 2021 Monitoring Report. Trustee O'Sullivan seconded.

AYES: Anderson, Bertolini, Davis, Gibson, Jackson, O'Sullivan

NAYS: None Motion Carried (Report on file)

7. ACTION ITEMS

7.1 2022-2023 Tuition Rates

D-ACTION

Vice Chancellor for Administrative Services Bobbie Remias discussed the proposed tuition rates and student service fee with the Board and provided the College's rationale for the increases. She noted this proposal is a representation of the financial situation we will be experiencing in 2023. With this increase, we will be able to come back to the Board in May with a proposed balanced budget.

Trustee Davis MOVED the Board of Trustees adopt the following tuition rates and student service fee effective for the Fall 2022 semester:

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\$103.00 per contact hour for In-district students

\$199.00 per contact hour for Out-of-district students

\$110.00 Student Service Fee

Trustee Bertolini seconded.

Ms. Remias addressed questions from the trustees regarding revenue increase, IT costs, overall increase in costs for goods and services, and the increase in student service fees.

AYES: Anderson, Bertolini, Davis, Gibson, Jackson, O'Sullivan

NAYS: None Motion Carried

8. INFORMATION ITEMS

CONSENT CALENDAR – INFORMATION ITEMS

As there was no separate discussion called for Information Items 8.1 through 8.5 on the Consent Calendar, Chair Jackson asked for a motion to receive and file these reports. Trustee Anderson so MOVED, and Trustee Davis seconded.

AYES: Anderson, Bertolini, Davis, Gibson, Jackson, O'Sullivan

NAYS: None Motion Carried

8.1. Finance Quarterly Report

8.2. College Facilities Quarterly Report

8.3. Information Technology Quarterly Report

8.4. OCC Foundation Quarterly Report

8.5. Strategic Plan Update

(Reports on file)

C INFORMATIO

C - INFORMATION D - INFORMATION

E - INFORMATION

F - INFORMATION

G-INFORMATION

END OF CONSENT CALENDAR – INFORMATION ITEMS

9. BOARD COMMENTS

Chair Jackson announced that she received a scholarship to Interlochen for this summer to play her flute.

Chair Jackson notified the Board of the passing of Dr. Dennis Sobol, who previously taught psychology at the Orchard Ridge Campus.

10. ADJOURNMENT

There being no further business, Chair Jackson asked for a motion to adjourn. Trustee Davis so MOVED, and Trustee O'Sullivan seconded.

AYES: Anderson, Bertolini, Davis, Gibson, Jackson, O'Sullivan

NAYS: None Motion Carried

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The meeting adjourned at 7:12 p.m.
Cherie A. Foster
Date
Date
Pamela S. Jackson, Chair
Susan Gibson, Secretary

Mission: OCC is committed to empowering our students to succeed and advancing our community.



BOARD OF TRUSTEES SPECIAL MEETING MINUTES – VIA ZOOM April 23, 2022 Oakland Community College Auburn Hills Campus G240 2900 Featherstone Road Auburn Hills, Michigan

1. CALL TO ORDER

Chair Jackson called the special meeting to order at 8:30 a.m. for the purpose of holding a workshop for Administration informational presentations regarding work supportive of the strategic plan, government relations, capital projects, and marketing.

2. ATTENDANCE

Present

Pamela S. Jackson, Chair Susan Gibson, Secretary Shirley J. Bryant, Trustee Peter M. Provenzano, Jr., Chancellor Cherie A. Foster, Executive Administrator

<u>Absent</u>

Kathleen A. Bertolini, Vice Chair Susan E. Anderson, Treasurer Pamala M. Davis, Trustee Christine M. O'Sullivan, Trustee

As permitted by the Board bylaws, informational presentations were provided and no Board business was conducted.

3. PUBLIC COMMENTS – none

4. WORKSHOP

Chancellor Provenzano welcomed everyone to the workshop, and stated we have some great informational presentations covering work supportive of the strategic plan, government relations, capital projects, and marketing.

Presenters

Tejal Bhalerao, IE Business Intelligence Analyst Cindy Carbone, Academic Dean (Communication, Arts and Humanities) Kristin Carey-Li, IE Project Manager Daniel Cobb, CEO & Founder of Daniel Brian Advertising Kim Davis, Associate Academic Dean (Communication, Arts and Humanities) Board of Trustees Special Meeting Minutes April 23, 2022 Page 2 of 2

Eunice Jeffries, Director of Government and Community Relations
Dan Jenuwine, Vice Chancellor for Advancement
Mike Krombeen, Partner, Midwest Strategy Group
Rachel Lathrop, IE Director of Curriculum, Student Learning and Evaluation
Kristina Marshall, HR Director of Diversity, Equity, Inclusion and Justice
Bobbie Remias, Vice Chancellor for Administrative Services
Liz Schnell, Vice Chancellor for Marketing & Communications
Steve Simpson, Chief Strategy Officer
Zheng Wang, IE Director of Analytical Studies
A. Camille Ziolek, English Faculty

The following topics were discussed during the workshop:

- Strategic Plan Project Presentations
 - Community Need Profile Update and Actions R. Lathrop
 - 2021-2022 Strategic Plan Project Updates and Audit K. Carey-Li, S. Simpson
 - Corequisite Education and GSP C. Carbone, K. Davis, K. Carey-Li, C. Ziolek
 - Data Dashboard Project 1.0 T. Bhalerao, S. Simpson, Z. Wang
 - The Global Diversity, Equity, and Inclusion Benchmarks –K. Marshall
- Government Relations Update- D. Jenuwine, E. Jeffries, M. Krombeen
- Culinary and Capital Projects Update B. Remias
- Fall Recruiting and Advertising Campaign L. Schnell, D. Cobb

5. ADJOURNMENT

Susan Gibson, Secretary

and Trust	tee Bryant seconded.		
AYES:	Bryant, Gibson, Jackson		
NAYS:	None		Motion Carried
Chair Jac	kson adjourned the meeting at	12:23 p.m.	
Cherie A	. Foster	-	
Date		-	
Pamela S	. Jackson, Chair	-	

Upon completion of the presentations, Chair Jackson asked for a motion to adjourn. Trustee Gibson so MOVED,

Mission: OCC is committed to empowering our students to succeed and advancing our community.



ACTION

Board Agenda Item <u>7.1</u> May 17, 2022

BUDGET AND FINANCIAL FORECAST FISCAL YEARS ENDING 2023-2027

PROBLEM/NEEDS STATEMENT

The College needs to adopt an operating budget for the continued operation of the College for the 2022-2023 fiscal year, which begins July 1, 2022.

BACKGROUND

The Board of Trustees as a part of the annual budget process, conducts a public hearing on the budget and tax levy for the upcoming fiscal year. The final step in the budgeting process requires the Board to approve the budget.

MOTION

Move the Board of Trustees approve the General Appropriations Act for the 2022-2023 fiscal year.

RESOLUTION OF THE BOARD OF TRUSTEES OF OAKLAND COMMUNITY COLLEGE

GENERAL APPROPRIATIONS ACT FOR THE 2022-2023 FISCAL YEAR

At a meeting of the Board of Trustees of Oakland Community College held on the 17th day of May, 2022.

PRESENT:

Trustee _______ offered the following resolution and moved its adoption. Trustee _______ seconded.

WHEREAS, the Board of Trustees, in accordance with applicable law, has authorized and directed the Chief Administrative Officer to prepare a proposed budget for the 2022-2023 fiscal year; and

WHEREAS, copies of the proposed budget have been available to the public since May 9, 2022; and

WHEREAS, the Board of Trustees held a public hearing on its proposed budget pursuant to a notice of public hearing published in the Oakland Press, and

WHEREAS, the Board of Trustees is required by law to adopt an operating budget to govern expenditures prior to the beginning of the next fiscal year;

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Oakland Community College as follows:

- 1. The total revenues estimated to be available for appropriation in the General (\$172,913,155) and Designated (\$3,499,131) Funds of Oakland Community College for the 2022-2023 fiscal year are \$176,412,286.
- 2. The total appropriation for the General (\$171,760,040) and Designated (\$3,913,519) Funds of Oakland Community College for the 2022-2023 fiscal year are 175,673,559.

- 3. The total appropriation for the capital budget is \$174,284,785.
- 4. The total number of mills of ad valorem property taxes will be levied at the maximum annual rate of 1.5057 and used for general operations. The rate may be adjusted for any reduction that is required by the constitution provision which limits the growth of property tax.
- 5. Changes in the amount appropriated by the Board of Trustees shall require approval by the Board of Trustees. For the purposes of meeting emergency needs of Oakland Community College, a change to the appropriations may be made upon written authorization of the Chief Administrative Officer, without prior approval of the Board of Trustees. When the Chief Administrative Officer makes a change to the appropriations as permitted by this resolution, such change shall be presented to the Board of Trustees at its next regularly scheduled meeting in the form of an appropriation amendment.

All resolutions and parts of resolutions insofar as the same may be in conflict herewith are hereby rescinded.

Roll Call Vote:	
AYES: Members	
NAYS: Members:	
RESOLUTION DECLARED ADOPTED.	
	Pamela S. Jackson, PhD, Chair
	Board of Trustees Oakland Community College
STATE OF MICHIGAN)	
) SS	
COUNTY OF OAKLAND)	

I hereby certify that the foregoing resolution is a true and complete copy of a resolution adopted by the Board of Trustees of Oakland Community College at a properly noticed open meeting held on the 17th day of May, 2022, and that the meeting was conducted and public notice of the meeting was given pursuant to and in full compliance with the Open Meetings Act, being Act 267, Public Acts of Michigan, 1976, as amended, and that the minutes of the meeting were kept and will be or have been made available as required by the Act.

Pamela S. Jackson, PhD, Chair Board of Trustees Oakland Community College

ACTION

Board Agenda Item <u>7.2</u> May 17, 2022

2022-2023 TAX LEVY OF OPERATING MILLAGE

PROBLEM/NEEDS STATEMENT

The College needs to establish its General Fund Millage rate for 2022-2023 Fiscal Year.

WHY THE ACTION IS BEING RECOMMENDED

Each year the College, as a part of its budget process, determines the total tax levy required to maintain College operations. It has been deemed necessary that the maximum annual rate of 1.5057 Mills (\$1.5057 per \$1,000) is required for the sound management and operation of the district. The rate may be adjusted for any reduction that is required by the constitution provision, which limits the growth of property tax. The final millage rate will be reported to the Board once it is received by the County.

MOTION

Move the Board of Trustees adopt the resolution to levy the maximum annual tax rate and authorize the Vice Chancellor for Administrative Services to notify the proper assessing office of each municipality to effectuate compliance with this resolution.

RESOLUTION FOR TAX LEVY OF OPERATING MILLAGE (2022-2023)

AT A REGULAR MEETING of the Board of Trustees of Oakland Community College held on the 17th day of May, 2022.

PRESENT:	
ABSENT:	
The following preamble and resolution were offered by Trustee	_•

WHEREAS, Act No. 331 of Public Acts of 1966, as amended, requires the Board of Trustees to determine the total taxes required by the Oakland Community College District (the "District") for any year, and

WHEREAS, the qualified electors of the District have heretofore authorized the Board of Trustees to levy a tax on the real and personal property within the District at a maximum annual rate of 1.5057 Mills (\$1.5057 per \$1,000) on each dollar of the taxable value of the property within the District, such rate to be adjusted to conform to Michigan Constitution 1963, Article 9, §31, Section 24e of Public Act 206 of 1893, as amended, and to any legislation implementing said section of the Michigan Constitution, and

WHEREAS, the Board of Trustees has carefully examined the financial circumstances of the District for the 2022-23 fiscal year and determined that the levy of all operating mills authorized to be levied under law was necessary for the sound management and operation of the District,

NOW, THEREFORE, BE IT RESOLVED that the District hereby declares and certifies the levy on the real and tangible personal property within the District for the fiscal year commencing July 1, 2022, at a maximum annual rate of 1.5057 Mills (\$1.5057 per \$1,000) on each dollar of the taxable value of the property within the District, as such rate shall be adjusted to conform to Michigan Constitution 1963, Article 9, §31, Section 24e of Public Act 206 of 1893, as amended, and to any legislation implementing said section of the Michigan Constitution;

BE IT FURTHER RESOLVED that it is hereby declared and certified that the total amount of taxes to be raised through the District for the operation of the College for the fiscal year commencing July 1, 2022, shall equal the amount of taxes levied from the millage rates certified pursuant to this Resolution;

BE IT FURTHER RESOLVED that, in conformance to this Resolution, the Board Chair is hereby authorized to certify the approved tax rate to be levied and the amount of taxes to be raised, and the Vice Chancellor for Administrative Services shall notify the proper assessing officers of each appropriate city or township within the District and do whatever is necessary and proper to effectuate compliance with this Resolution.
AYES:
NAYS:

I, Pamela Jackson, hereby certify that I am the Chair of the Board of Trustees of Oakland Community College and that the foregoing Resolution for Tax Levy of Operating Millage (2022-2023) is a true and correct copy of the Resolution adopted by a vote of the members of said Board on the 17th day of May, 2022, at which a quorum was present.

Pamela S. Jackson, PhD, Chair Oakland Community College Board of Trustees



Board Agenda Item <u>8.1</u> May 17, 2022

QUARTERLY FINANCE REPORT For the Quarter Ended March 31, 2022

INTRODUCTION

Oakland Community College is a public, non-profit educational institution operating five academic campuses. The academic services of the College are provided during semesters and the majority of the expenditures follow the semesters— not calendar months. In the General Fund, the College has three major revenue sources following different receipt schedules. Tuition revenues are received on a semester schedule. State appropriations are received on a monthly schedule, October through August. Property taxes are received primarily from August through October.

The Operating Funds of the College are included in the quarterly report – General Fund, Designated Funds, and Auxiliary Funds.

COMMENTS

For the Quarter Ended March 31, 2022

This report includes year-to-date information as of the 3rd quarter of the fiscal year and reflects financial activity from July 1, 2021 to March 31, 2022.

FINANCIAL HIGHLIGHTS

Revenues:

In the General Fund, the College recorded total revenues of \$148,998,528 (column 3) compared to \$148,361,359 (column 4) as of the end of the same quarter last year. In Designated Funds, the College recorded total revenues of \$2,208,819 (column 3) compared to \$1,628,032 (column 4) at the end of the same quarter last year. In Auxiliary Funds, the College recorded total revenues of \$2,075,104 (column 3) compared to \$2,822,901 (column 4) at the end of the same quarter last year.

<u>Property Taxes</u>: The total amount is \$93,167,016 (column 3) compared to \$90,845,371 (column 4) at the end of the same quarter last year in the General Fund. Property taxes are received from August through October. Property tax revenues are higher than fiscal year 2021 at quarter end as taxable values have increased. For fiscal year 2022 and beyond, the College will continue to closely monitor any impact of COVID-19 on property tax values and tax revenues.

<u>Tuition and Fees</u>: The total amount is \$35,076,139 (column 3) compared to \$36,993,194 (column 4) in the General Fund as of the end of the same quarter last year. Enrollment for fall 2021 and winter 2022 was down compared to budgeted headcount and credit hours. In the Designated Funds, tuition and fees have been impacted by COVID-19 and campus closures but have increased with more

offerings and a return to campus for all students in fall 2021. Tuition and fees for economic and workforce development programs in the Designated Funds are \$2,033,323 (column 3) at the end of the 3rd quarter compared to \$1,494,168 (column 4) at the end of the same quarter last year.

<u>Auxiliary Activities:</u> The total amount is \$1,758,373 (column 3) compared to \$2,807,472 (column 4) in the Auxiliary Fund as of the end of the same quarter last year. The impact of campus closures due to COVID-19 had been the greatest impact on sales revenues for fiscal year 2020 and in the first half of 2021. With the transition to Follett for bookstore operations in November 2021, revenues are less compared to last fiscal year for the same quarter. We have completed the transfer of inventory to Follett, held sales to liquidate the remaining merchandise and written off the remaining inventory. The Auxiliary 3rd quarter figures include a transfer from the HEERF grant to lost revenues due to COVID and the write off of obsolete and unsaleable merchandise from the store closures of eighteen months. The Auxiliary Fund will be closed and will no longer be reported in the quarterly reports.

Expenditures:

The College recorded total expenditures in the General Fund of \$82,149,925 (column 3) compared to \$79,974,884 (column 4) as of the end of the same quarter last year. In the Designated Funds, the College recorded total expenditures of \$3,406,183 (column 3) compared to \$2,863,824 (column 4) as of the end of the same quarter last year. In the Auxiliary Funds, the College recorded total expenditures of \$2,178,874 (column 3) compared to \$3,057,812 (column 4) as of the end of the same quarter last year.

<u>Employee Salaries and Wages</u>: The amount is \$46,181,229 (column 3) compared to \$45,460,090 (column 4) as of the end of the same quarter last year in the General Fund. This increase in fiscal year 2021 would have been higher if there was not a shift in some general fund salary expenses over to the restricted CARES/HEERF grants. In the designated fund, the amount is \$1,639,567 (column 3) compared to \$1,487,924 as of the end of the same quarter. This increase is due to an increase in program offerings with a return to campus starting in fall 2021.

<u>Benefits:</u> The amount is \$21,192,321 (column 3) compared to \$20,259,796 (column 4) as of the end of the same quarter last year in the General Fund.

<u>Other Operating Expenses</u>: In the General Fund, other operating expenses \$11,311,131 (column 3) are higher than year to date as of the same quarter last year \$10,759,906 (column 4). The fiscal year 2021 total would have been higher if there was not a shift in some general fund expenses over to the restricted CARES/HEERF grants, mainly for technology.

SUMMARY:

The past two year were challenging but through hard work and collaboration, the College successfully operated throughout a global pandemic. Overall revenue is forecasted to be higher in 2022 than 2021. The College will continue closely monitoring the impact of the pandemic and various variants of the virus throughout the current fiscal year, reviewing both revenue and expenditures of the College and taking cost-cutting measures where appropriate as well as fully utilizing the federal HEERF grant to address the needs of the College related to the pandemic.



GENERAL FUND BUDGET STATUS REPORT For the Quarter Ended March 31, 2022

(1)	(2) TOTAL REVENUES BUDGET		(3) REVENUES YTD		1	(4) PRIOR YTD REVENUES	(5) YTD PERCENT OF REVENUES RECOGNIZED	
REVENUES: Property Taxes State Appropriations Tuition & Fees Investment Income Miscellaneous Revenue Unrealized Gain/(Loss) on Investments	\$	93,600,000 25,860,000 41,018,897 6,800,000 893,760	\$	93,167,016 15,171,911 35,076,139 4,954,372 629,090	\$	90,845,371 14,162,463 36,993,194 6,027,132 333,199	99.54% 58.67% 85.51% 72.86% 70.39%	
TOTAL REVENUES	\$	168,172,657	\$	148,998,528	\$	148,361,359	88.60%	
	TOTAL EXPENSES BUDGET		EXPENSES YTD		PRIOR YTD EXPENSES		YTD PERCENT OF EXPENSES INCURRED	
EXPENDITURES:		BUDGET		TID		EXI ENSES	INCURRED	
Employee Salaries and Wages Fringe Benefits Contracted Temporary Personnel Utilities Other Operating Expenses	\$	70,990,766 34,950,256 2,621,501 4,191,871 23,790,341	\$	46,181,229 21,192,321 1,276,159 2,189,085 11,311,131	\$	45,460,090 20,259,796 1,458,951 2,036,141 10,759,906	65.05% 60.64% 48.68% 52.22% 47.55%	
TOTAL EXPENDITURES	\$	136,544,735	\$	82,149,925	\$	79,974,884	60.16%	
TRANSFERS:		, , ,		, , , -		, ,		
Transfer (to) from General Fund Transfer (to) from Loan Fund Transfer (to) from Auxiliary Fund Transfer (to) from Endowment/Restricted Transfer (to) from Plant Fund All Other Transfers	\$	(400,000) (25,000,000) (3,536,321)	\$	1,625,128 - 21,110	\$	- - - - -	0.00% 0.00% 0.00% -406.28% 0.00% -0.60%	
TOTAL TRANSFERS	\$	(28,936,321)	\$	1,646,238	\$		-5.69%	



DESIGNATED FUND BUDGET STATUS REPORTFor the Quarter Ended March 31, 2022

(1)	(2) TOTAL REVENUES BUDGET		(3) REVENUES YTD			(4) PRIOR YTD REVENUES	(5) YTD PERCENT OF REVENUES RECOGNIZED	
REVENUES:	ф		ф		Ф		0.000/	
Property Taxes	\$	-	\$	-	\$	-	0.00% 0.00%	
State Appropriations Tuition & Fees		3,072,253		2,033,323		1,494,168	66.18%	
Investment Income		3,072,233		2,033,323		1,494,106	0.00%	
Miscellaneous Revenue		257,669		175,496		133,864	68.11%	
Unrealized Gain/(Loss) on Investments		237,007		173,470		155,004	0.00%	
Cincuitzed Guill (LOSS) on investments	-						0.0070	
TOTAL REVENUES	\$	3,329,922	\$	2,208,819	\$	1,628,032	66.33%	
]	TOTAL EXPENSES BUDGET	E	XPENSES YTD		PRIOR YTD EXPENSES	YTD PERCENT OF EXPENSES INCURRED	
EXPENDITURES:								
Employee Salaries and Wages	\$	2,649,446	\$	1,639,567	\$	1,487,924	61.88%	
Fringe Benefits		1,303,968		718,516		596,589	55.10%	
Contracted Temporary Personnel		1,744,256		602,546		394,946	34.54%	
Utilities		-		-		-	0.00%	
Other Operating Expenses		1,286,573		445,554		384,365	34.63%	
TOTAL EXPENDITURES	\$	6,984,243	\$	3,406,183	\$	2,863,824	48.77%	
TRANSFERS:								
Transfer (to) from General Fund	\$	3,536,321	\$	21,110	\$	-	0.60%	
Transfer (to) from Loan Fund		-		-		-	0.00%	
Transfer (to) from Auxiliary Fund		-		-		-	0.00%	
Transfer (to) from Endowment/Restricted		-		-		-	0.00%	
Transfer (to) from Plant Fund		-		-		-	0.00%	
All Other Transfers							0.00%	
TOTAL TRANSFERS	\$	3,536,321	\$	21,110	\$	<u>-</u>	0.60%	



AUXILIARY FUND BUDGET STATUS REPORTFor the Quarter Ended March 31, 2022

(1)	(2) TOTAL REVENUES BUDGET		(3) REVENUES YTD		R	(4) PRIOR YTD EEVENUES	(5) YTD PERCENT OF REVENUES RECOGNIZED	
REVENUES: Property Taxes State Appropriations Tuition & Fees Auxiliary Activities Investment Income Miscellaneous Revenue Unrealized Gain/(Loss) on Investments	\$	- - 4,176,015 - 7,400	\$	1,758,373 316,731	\$	2,807,472 - 15,429	0.00% 0.00% 0.00% 42.11% 0.00% 4280.14% 0.00%	
TOTAL REVENUES	\$	4,183,415	\$	2,075,104	\$	2,822,901	49.60%	
	1	TOTAL EXPENSES BUDGET	E	XPENSES YTD	17	PRIOR YTD XPENSES	YTD PERCENT OF EXPENSES INCURRED	
EXPENDITURES: Employee Salaries and Wages Fringe Benefits Contracted Temporary Personnel Utilities Other Operating Expenses	\$	957,800 528,675 50,470 - 3,374,609	\$	248,582 123,243 41,085 - 1,765,964	\$	519,660 277,115 45,385 - 2,215,652	25.95% 23.31% 81.40% 0.00% 52.33%	
TOTAL EXPENDITURES	\$	4,911,554	\$	2,178,874	\$	3,057,812	44.36%	
TRANSFERS: Transfer (to) from General Fund Transfer (to) from Loan Fund Transfer (to) from Auxiliary Fund Transfer (to) from Endowment/Restricted Transfer (to) from Plant Fund All Other Transfers	\$	- - - -	\$	565,723	\$	- - - - -	0.00% 0.00% 0.00% 0.00% 0.00%	
TOTAL TRANSFERS	\$		\$	565,723	\$		0.00%	



Board Agenda Item <u>8.2</u> May 17, 2022

COLLEGE FACILITIES QUARTERLY REPORT
For the Quarter Ending March 31, 2022

Quarter End Date: March 31, 2022



Board Agenda Item <u>8.3</u> May 17, 2022

INFORMATION TECHNOLOGY QUARTERLY REPORT
January 1, 2022 to March 31, 2022

Quarterly Status Report as of March 31, 2022

Select a Quarter End Date to view the Report:	March 31, 20)22 🗸					
Description	Location	Status	Progress	2021-22 Budget \$	2021-22 Committed Costs	2021-22 Balance	Multi-year Project
Communication and Collaboration tools	CW	Complete	000	\$150,000	\$150,000	\$0	1
COVID-19 Screening App	CW	Implementation		\$0	\$0	\$0	1
Ellucian Ethos	CW	Complete		\$0	\$0	\$0	1
Ellucian Experience	CW	Implementation		\$112,000	\$112,000	\$0	1
Hyflex Classroom Upgrade	CW	Implementation		\$350,000	\$301,810	\$48,190	1
Network Edge Replacement	CW	Complete	000	\$1,550,000	\$1,550,000	\$0	1
Recruit Backup	CW	Complete	000	\$50,000	\$45,600	\$4,400	1
SimpleFlex Classroom Upgrade	CW	Implementation		\$750,000	\$0	\$750,000	1
VDI	CW	Complete	000	\$1,000,000	\$1,000,000	\$0	5
Wayfinding	CW	Implementation		\$367,855	\$367,865	(\$10)	1
Web Advisor to Self-Service Migration	CW	Complete	000	\$100,000	\$29,500	\$70,500	1
Wireless Network Upgrade	CW	Implementation		\$851,799	\$851,799	\$0	1
Totals				\$5,281,654	\$4,408,574	\$873,080	

IT Capital Project Descriptions

Communication and Collaboration tools

This is a project to implement the Microsoft Office 365 suite for use by employees to improve college-wide efficiency, effectiveness, and collaboration. In addition, this same software suite will be used to replace our aging Infomart intranet.

COVID-19 Screening App

This refers to a self-service electronic form hosted on the MyOCC website (for students) and Infomart (for employees) to record answers to COVID screening questions before students or employees arrive on campus. The Screening App provides information for contact tracing and communication compliance for Environmental Health and Safety.

Ellucian Ethos

Ethos is a standardized data model with published Application Programming Interfaces (APIs) that enables easier integrations between our Colleague Student Information System and other OCC systems and 3rd party applications.

Ellucian Experience

This new user interface offers each student a personalized dashboard to check classes, grades and schedules, and stay up to date on financial aid, for example. Integrating with both Ellucian and non-Ellucian solutions, Ellucian Experience provides instant access to content and real-time data using individual configurable "cards". Experience will also support real time wayfinding for our students to navigate our campuses.

HyFlex Classroom upgrade

A Hybrid-Flexible ('HyFlex') course is a student-centered model of class delivery that can integrate face-to-face instruction, online synchronous video sessions, or asynchronous content delivery. The upgrade involves installing camera-, display-, audio- equipment as well as control hardware, software, and capture technology.

Network Edge Replacement

This refers to the networking switches installed on campus that connect student, employee computers and other devices to the OCC network.

Recruit Backup

This project captures prospective student data from our online admissions system, CRM-Recruit, passing it to our Institutional Effectiveness platform making it available for analysis and follow up with students who apply but do not enroll.

SimpleFlex Classroom upgrade

A simpler design and configuration of the HyFlex installation. This simplified classroom technology configuration includes a camera and video display to enable the instructor to deliver academic content via video (Zoom) to students attending class remotely.

VDI (Virtual Desktop Infrastructure)

VDI is a virtualization technology that hosts a desktop (PC) operating system and/or software on a centralized server in a data center. VDI provides easier access to academic software for students by publishing the software to the device where they log in while allowing better asset utilization for the college by reducing the need for discipline-specific classrooms and labs.

Wayfinding

The convergence of our wireless network upgrade, Ellucian Ethos, Ellucian Experience, and a 3rd party Ellucian partner will enable students and community patrons to be guided through our campuses using turn by turn navigation provided on their mobile devices.

Web Advisor to Self-Service Migration

This is a long term, extensive project to transition many Colleague functions for both students and employees from Web Advisor (a platform that is scheduled to be shut down in 2021) to the new Colleague 'Self-Service' platform.

Wireless Network Upgrade

This project involves replacing and upgrading our campus wireless network (Wi-Fi) components improving coverage, speed, capacity, and security while enabling new services including Wayfinding.



Board Agenda Item <u>8.4</u> May 17, 2022

OCC FOUNDATION REPORT QUARTERLY PROGRESS TOWARD CALENDAR-YEAR GOALS January 1 to March 31, 2022

The mission of the OCC Foundation is to obtain and allocate financial support to advance the mission and goals of Oakland Community College. The Foundation sets and tracks its goals on a *calendar-year basis* to correspond to the thinking and behavior of the typical donor.

Highlights

During the first quarter of the 2022 calendar year, the Foundation raised \$47,134.64 from 128 donors toward its goal of \$600,000 from 509 donors. This is a significant improvement over first-quarter results in 2021, when donor caution and constraints on donor cultivation were higher.

At the Foundation Board of Directors meeting in February, the Foundation reported multi-year results for two key programs: scholarships and emergency aid. Over the past five years, <u>scholarships</u> have grown steadily from 101 active scholarships producing 343 awards totaling \$209,455 in 2017 to 153 active scholarships producing 767 awards totaling \$480,254 in 2021. Since the redesign of the <u>Student Success Fund</u> in fall 2018 through fall 2021, 75 students received emergency cash assistance and 25 received a laptop. Of these, 9 out of 10 stayed enrolled through the semester they received assistance. Ten recipients have completed a credential at OCC subsequent to receiving aid.

Also in February, the Foundation Board received a summary of two special programs: Open Education Resources Faculty Grants and Corequisite Developmental Education. With grants totaling \$6,645 from the Provenzano Empowerment Fund, the OER project saved 5,106 students \$432,864 between fall 2020 and fall 2021 by replacing costly textbooks with free resources. For the English and Math corequisite pilots, two \$40,000 grants equalize the cost to students enrolled in the enhanced version of the courses with the cost to students in the regular courses. Early results show improved outcomes for students in the new corequisite model compared to those in the old model.

With the creativity of OCC's graphic design team, the Foundation completed the <u>2021 Report to Investors</u>, "Momentum", which highlights the successes of the year and celebrates the generosity of our donors and sponsors. New this year, the RTI includes the <u>Lifetime Giving Society</u> to recognize donors for their total cash giving from the creation of the Foundation in 1979 through year-end 2021. Sixty-four donors were recognized for cumulative giving of \$25,000 or more in the inaugural roster.

Our signature event, <u>The Garden Party</u>, originally planned for Sunday, June 12, 2022 was again cancelled due to the continue struggle of our restaurant partners to fully staff their establishments. As in 2021, The Garden Party Matching Gift Challenge will replace the event with a \$100,000 dollar-for-dollar match from our benefactor, The Garden Party Foundation, available for donors and sponsors who commit before June 30.

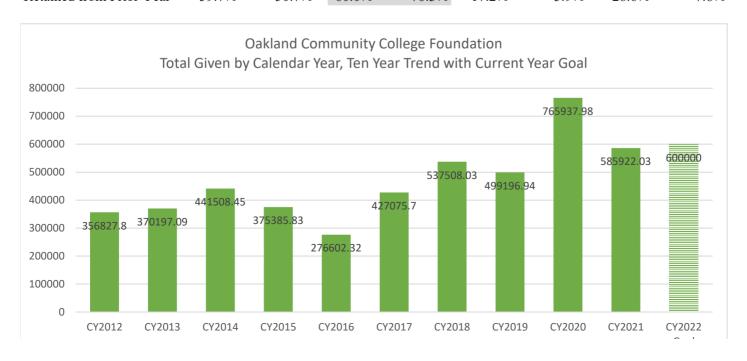


Board Agenda Item <u>8.4</u> May 17, 2022

OCC FOUNDATION REPORT QUARTERLY PROGRESS TOWARD CALENDAR-YEAR GOALS January 1 to March 31, 2022

The mission of the OCC Foundation is to obtain and allocate financial support to advance the mission and goals of Oakland Community College. The Foundation sets and tracks its goals on a *calendar-year basis* to correspond to the thinking and behavior of the typical donor. Fiscal year results are provided here as well.

	CY2021 Actual		CY20	022 Goals	CY2022	2 Actual td	% of Goal		
	Count	Amount	Count	Amount	Count	Amount	Count	Amount	
Total	483	\$585,922	509	\$600,000	128	\$47,135	25.1%	7.9%	
Giving Level									
\$100,000 and up	1	\$100,000	1	\$100,000	0	\$0	0.0%	0.0%	
\$10,000 and up	12	145,206	11	132,000	0	0	0.0%	0.0%	
\$1,000 to \$9,999	129	271,067	146	299,000	11	29,500	7.5%	9.9%	
Under \$1,000	341	69,649	351	69,000	117	17,635	33.3%	25.6%	
Retention Status									
Acquired	143	\$122,475	116	\$98,000	29	\$6,250	25.0%	6.4%	
Recovered	94	75,088	103	55,000	16	6,025	15.5%	11.0%	
Retained	246	388,359	290	447,000	83	34,860	28.6%	7.8%	
Retained from Prior Year	59.7%	50.7%	60.0%	76.3%	17.2%	5.9%	28.6%	7.8%	





Board Agenda Item <u>8.5</u> May 17, 2022

STRATEGIC PLAN UPDATE

There are a number of exciting Strategic Plan related activities occurring and that have occurred recently. During the past three months, the College has continued to work towards its commitment to transparency with the strategic planning team hosting all-college meetings, including the Strategic Plan Audit findings presentation, the All-College Update, the 2022 Spring Data Summit, and in presenting strategy updates at the spring Board of Trustees retreat. Through these meetings, OCC communicates directly with all stakeholders throughout the College keeping them abreast of the many exciting initiatives driven by the strategic plan. Finally, at the most recent Board of Trustees Retreat, the College was able to invite leaders of college strategy, those folks actually implementing strategy at OCC to present their many very important initiatives.

On the horizon, the College is in the final year of the 2020-2022 Strategic Plan. Beginning in the fall, the strategic planning team will begin the process of pulling together stakeholder groups from across the organization to work collaboratively to conduct gap analysis and a comprehensive review of the existing strategic plan. The goal is to have an updated plan to guide OCC through the next three years ready for review by spring of 2023. Even from 2020 until now, so much in the landscape of higher education has changed and the strategic planning team is excited to help the college prepare to meet the needs of the next three years.