

OAKLAND COMMUNITY COLLEGE®

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BOARD OF TRUSTEES SPECIAL MEETING/RETREAT AGENDA Oakland Community College Auburn Hills Campus, Room G-240 2900 Featherstone Road Auburn Hills, MI 48326 September 18, 2021

A Special Meeting of the Board of Trustees of Oakland Community College will be held on Saturday, September 18, 2021, 9:00 a.m., at the Auburn Hills Campus, Room G-240, 2900 Featherstone Road, Auburn Hills, Michigan for the purpose to address the State of Michigan Appropriation Local Strategic Value Resolution, appoint a delegate to the ACCT Leadership Congress, and to review quarterly reports; and to hold a retreat to review the Annual Monitoring Report, to receive an update on Programming and Institutional Advancement, to review proposed policies, procedures, and bylaws (first reading), and to discuss the Board's Self-Evaluation.

AGENDA

1. GENERAL FUNCTIONS

- 1.1 Call to Order
- 1.2 Attendance

2. ACTION ITEMS

2.1 State of Michigan	n Appropriation L	ocal Strategic Value Resolution	A – ACTION
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2.2 ACCT Leadership Congress Delegate

B – ACTION

3. INFORMATION ITEMS

CONSENT CALENDAR – INFORMATION ITEMS

Items 3.1 to 3.5 listed below on the Consent Calendar – Information Items are considered to be routine by the Board and will be enacted by one motion. There will be no separate discussion of these items unless a Board member or the Chancellor so requests, in which event the item will be removed from the general order of business and discussed separately.

3.1 Finance Quarterly Report	C – INFORMATION
3.2 College Facilities Quarterly Report	D – INFORMATION
3.3 Information Technology Quarterly Report	E – INFORMATION
3.4 OCC Foundation Quarterly Report	F – INFORMATION
3.5 Strategic Plan Update	G – INFORMATION

1. GENERAL FUNCTIONS (continued)

- 1.3 Public Comments
- 1.4 Retreat Topics
 - 1.4.a Annual Monitoring Report
 - 1.4.b Programming
 - 1.4.c Institutional Advancement Update
 - 1.4.d Board Policies, Procedures, and Bylaws (first reading)
 - 1.4.e Board Self-Evaluation

4. ADJOURNMENT

Mission: OCC is committed to empowering our students to succeed and advancing our community.



ACTION

Board Agenda Item <u>2.1</u> September 18, 2021

STATE OF MICHIGAN APPROPRIATION LOCAL STRATEGIC VALUE RESOLUTION

PROBLEM/NEEDS STATEMENT

In order for the College to receive its full appropriation from the State of Michigan, the Board of Trustees must adopt a resolution that certifies to the state budget director the College has met at least four of five best practices listed in three categories of local strategic value:

- a. Economic, Business or Industry Partnerships
- b. Educational Partnerships
- c. Community Services

MOTION

Move the Board of Trustees approve the attached State of Michigan Appropriation Local Strategic Value Resolution.

OAKLAND COMMUNITY COLLEGE

At a special meeting/retreat of the Board of Trustees of Oakland Community College, State of Michigan, held on the 18th day of September, 2021 at 9:00 a.m. Eastern Daylight Savings time, at the Auburn Hills Campus Room G240 in Auburn Hills, Michigan, there were:

PRESENT:

ABSENT:

The following preambles and resolution were offered by Trustee ______ and seconded by Trustee ______

WHEREAS, Oakland Community College, State of Michigan (the "College") is a community college district organized and operating under Act 331, Public Acts of Michigan, 1966, as amended ("Act 331"); and

WHEREAS, under the provisions of Public Act 201 of 2012 the College receives State of Michigan appropriations; and

WHEREAS, the appropriation in PA 201 section 201(2)(cc) for local strategic value, as developed in cooperation with the Michigan Community College Association, shall be allocated to each community college; and

WHEREAS, one-third of funding available under the strategic value component shall be allocated to each category described in PA 201 Section 230 subsection (4); and

WHEREAS, the following categories of best practices reflect functional activities of community colleges that have strategic value to the local communities and regional economies: Category A, economic development and business or industry partnerships; Category B, educational partnerships; and Category C, community services.

NOW, THEREFORE, BE IT RESOLVED by the Oakland Community College Board of Trustees, State of Michigan, the Board certifies to the state budget director the College meets or exceeds at least four out of five best practices listed in each category described in PA 201(230)(4) in the following specific ways:

For Category A, Economic and Business or Industry Partnerships:

Economic and Business or		
(i)	ustry Partnerships The College has active partnerships with local employers including hospitals and health care providers.	 Examples of Oakland Community College Adherence The College partners with local health systems and hospitals, including as examples Ascension Providence, Beaumont Health, the Detroit Medical Center, McLaren Heath and St. Joseph Hospital, in such programs as Health Administration, Nursing and Surgical Technology. Additional partnerships with employers centered on training in the skilled trades include Stellantis, HURCO and AutoDesk, among others. OCC is a partner in the Strengthening Community College Grant with Grand Rapids, Lansing, Muskegon and Alpena Community Colleges. Through this grant the college is developing and delivering training programs in Sterile Processing, Certified Nurse Assistant (CNA), Vascular Technician and Mammography Technician.
(ii)	The College provides customized on-site training for area companies, employees, or both.	 The College has 20 current Michigan New Jobs Training (MNJT) Program contracts with area companies totaling nearly \$5 million. In addition, OCC also offers a variety of contract training to business and industry, for example Leadership Series, Project Management (PMP) Certification, Prep, Microsoft Office, Apprenticeship Programs, Robotics, Programmable Logic Controls (PLC), Diversity Equity and Inclusion and Teambuilding Courses. Through the delivery of a grant with Oakland County MichiganWorks!, OCC provides professional development training programs in specialized training areas such as <i>Bridges Out of Poverty</i> and <i>Returning to the Workplace</i> to MichiganWorks! staff.
(iii)	The College supports entrepreneurship through a small business assistance center or other training or consulting activities targeted toward small businesses.	The College provides lead faculty in engaging with the Goldman Sachs 10,000 Small Businesses initiative in partnership with Detroit area economic developers. OCC hosts SBDC in conference space at the Royal Oak Campus.

(iv)	The College supports technological advancement through industry partnerships, incubation activities, or operation of a Michigan technical education center or other advanced technology center.	The College operates a Michigan Technical Education Center (MTEC) at the Auburn Hills campus, specializing in the delivery of skilled training for Advanced Manufacturing and other areas. This MTEC provides skills training for companies and individuals in manufacturing, Information Technologies, and other areas with a focus on current and future skills in-demand by employers.
(v)	The College has active partnerships with local or regional workforce and economic development agencies.	The College is an active partner in workforce development agencies such as the Workforce Intelligence Network for Southeast Michigan (WIN), Michigan New Jobs Training (MNJT) Program and Oakland County MichiganWorks!. OCC is the fiduciary for a public-private partnership including WIN which received a \$4 million Closing the Skills Gap grant from the U.S. Department of Labor to expand apprenticeships.
		OCC is also partnering with WIN on the H1-B One Workforce/Industry Infinity Grant. This \$10 million grant focuses on training programs in Advanced Manufacturing, Logistics, Transportation and Cybersecurity.
		Economic development partnerships include organizations and agencies such as Automation Alley, Oakland County Economic Development & Community Affairs, the OU-Pontiac Initiative and Southeast Michigan Council of Governments (SEMCOG).
		OCC holds a seat on the boards of Automation Alley and WIN.

For Category B, Educational Partnerships:

Edu	icational Partnerships	Examples of Oakland Community College Adherence
(i)	The College has active partnerships with regional high schools, intermediate school districts, and career- tech centers to provide instruction through dual enrollment, direct credit, middle college, or academy	Following the expiration of all secondary articulation agreements in 2019, the College convened two Articulation Adjustment and Action workshops allowing for curriculum alignment between multiple school districts and OCC faculty. As a result, the College has 18 active school district agreements covering 50 OCC courses for a total of 21 career cluster pathways. These agreements continue through August 2022.
	programs.	 OCC offers dual enrollment for high school students, and continues three early middle college programs: Oakland Early College, a school of choice program through the West Bloomfield School District (est. 2008); Oakland Accelerated College Experience (ACE, est. 2013), an early college program through Oakland Schools for students in participating Oakland County districts; and Oakland Technical Early College (est. 2016) with Oakland Schools ISD.
		During the 2019-2020 school year (Fall 2019, Winter 2020, Summer 2020), a total of 982 students from 42 public school districts and public school academies, and 230 students from private schools participated in OCC's high school dual enrollment and early middle college opportunities.
		In support of these partnerships, OCC hosts annual professional development training for counselors from Oakland County middle and high schools in collaboration with Oakland Schools.
(ii)	The College hosts, sponsors, or participates in enrichment programs for area K-12 students, such as college days, summer or after-school programming, or science	OCC partners with the Michigan College Access Network (MCAN, <u>Michigan College Access Network web link</u>) to increase college readiness, participation and completion, particularly among low-income students, first-generation college-going students and students of color.
	Olympiad.	OCC also participates in the Home School Connections Partnership (HSC, mihomeschoolconnections.com) with a liaison from the Counseling Department assisting the

		organization and parents with higher education options and resources as they educate their children at home.
(iii)	The College provides, supports or participates in programming to promote successful transitions to college for traditional age students, including grant programs such as talent search, upward bound, or other activities to promote college readiness in area high schools and community	The OCC Counseling Department partners with Oakland Literacy Council (OLC, <u>www.oaklandliteracy.com</u>) and students who place below ENG 1055 for referrals. OLC focuses on referrals from OCC to assist students who are not college ready and need assistance with building English language skills and providing literacy services, for example assessments, literacy instruction, ESL conversation, field trips and social events. OCC partners with all three regional Promise Zones – Detroit, Hazel Park, and Pontiac. The College provides
	centers.	office space for Promise Zone coaches, and OCC support services (e.g. Counseling and Academic Support Center) guide these students through the transition to college.
(iv)	The College provides, supports, or participates in programming to promote successful transitions to college for new or reentering adult students, such as adult basic education, GED	The College partners with Oakland County Continuing & Adult Education (OCCAE, <u>www.oaklandadulted.com</u>) to assist new and reentering adult students who are not college ready. OCC refers these students to OCCAE to prepare them for post-secondary education and/or workforce training.
	preparation, GED testing, or recruiting, advising, or	OCC provides GED testing at its Testing Center, housed in MTEC on the Auburn Hills campus.
	orientation activities specific to adults.	Through a grant from Oakland County Workforce Development Division, OCC provides PowerPath screenings and Employability Skills Training for MichiganWorks! program participants. These programs are incorporated in a modular style for training programs such as the PLC and Robotics Technician Program, CNC Operator Program along with various other cohort programs.
(v)	The College has active partnerships with regional 4- year colleges and universities to promote successful transfer, such as articulation, 2+2, or reverse transfer agreements or operation of a	The College has active and collaborative partnerships with regional and statewide 4-year colleges and universities to enhance awareness, create opportunities and promote successful transfer through articulation agreements, reverse transfer agreements, transfer events, transfer resource webpages and more.
	university center.	OCC has collaborated or initiated the following, Pre- engineering associate degree program, development and maintenance of the College Transfer Events webpage,

development of the Questions to Ask Transfer Admissions Representatives – Know Before You Go, featured on the College Transfer Events webpage. The overall top 10 four-year transfer institutions were the primary focus for transfer credits, program partnership exploration and other transfer initiatives with Oakland University, Michigan State University, University of Michigan, Eastern Michigan University, Walsh College, University of Michigan – Dearborn, Grand Valley State University, Western Michigan University, Central Michigan University, Baker College.
OCC executed transfer credit agreements (Articulation Agreements) with Baker College, Central Michigan University, College for Creative Studies, Eastern Michigan University, Ferris State University, Lawrence Technological University, Oakland University, Olivet College, Saginaw Valley State University, University of Michigan – Flint, and Western Michigan University.
Comparison of courses evaluated to those listed in the 2020-2021 OCC Catalog for all 15 public and those private colleges and universities located in the greater southeastern region of the state or having satellite campuses have resulted in an increase in course equivalencies and applicability. Thus, further enhancing the exploration and enhancement of articulation agreements. The Transfer Credit Agreements (Articulation Agreements) Guides webpage was further enhanced to include: minimum residency credit hours, minimum bachelor degree/program credit hours, program available online, program available face-to-face in metro Detroit and transfer resources. The transfer resources provides a drop down menu consisting of: website, transfer site, tuition and fees site, scholarships site, program site and advisor site with each topic being hyperlinked.
OCC hosted two Virtual Transfer Fairs.

For Category C, Community Services:

-	nmunity Services	Examples of Oakland Community College Adherence
(i)	The College provides continuing and community education programming for leisure, wellness, personal enrichment, or professional development.	The College offers continuing and community education courses in culinary, personal finance, Do It Yourself Home Repairs, and motorcycle safety. OCC delivers continuing education virtual offerings, launching more than 70 courses in online and webinar formats. Many of these courses provide Continuing Education Credits (CEUs), such as required SCHECHs for teachers and other educators.
		OCC also offers workshops for pre-employment skills including resume writing, job search techniques and interview skills which are open to students, alumni and Oakland County residents. With the online job board, students, alumni and community members can seek jobs, receive notifications of local career fairs, request assistance with resumes, and view a variety of videos and listen to podcasts related to pre-employment skills.
(ii)	The College operates or sponsors opportunities for community members to engage in activities that promote leisure, wellness, cultural or personal enrichment such as community sports teams,	The College hosts and/or sponsors many opportunities for community engagement, including Arts, Beats & Eats adjacent to the Royal Oak campus; Open Door's Julie Run to End Hunger at the Highland Lakes campus, the OCC 5k Run/Walk for Charity at the Orchard Ridge Campus, Black Student Union presentations including "Strange Fruit", and other events.
	theater or musical ensembles, or artist guilds.	OCC's Jazz and Concert Bands give community members the opportunity to join current students in these ensembles as they prepare and present concerts to the public throughout the year.
		OCC offered a broad variety of virtual events to community members including, Veterans Career Services Workshop, The Power of Advocacy, Virtual Commencement, Welcome Back Event, Managing Your Mental Health during COVID, OCC & JCPenney Suit Up Event, Our Vote Matters, Passport to Latin America, Costa Rica's Amazing Biodiversity, DIA Family Program, Suicide Prevention 101, Music Student Showcase, Holocaust Survivor – Irene Miller, Grief and Lost, Letters from the Inside (Dear Pandemic), Passport to Asia: India and the Philippines, Military & Reserve/Guard Virtual Open House, and other events.

(iii)	The College operates public facilities to promote cultural, educational, or personal enrichment for community members, such as libraries, computer labs, performing arts centers, museums, art galleries, or television or radio stations.	 The College operates public facilities including libraries computer labs, theaters, and art exhibits. Civic and community organizations utilize OCC's two theaters for concerts, plays, and other events. Virtual library services and library loans continued during the pandemic. OCC participated and hosted Athletic events with pandemic restrictions in place, no spectators, but game were live streams in some instances. OCC has hosted the Adult Learning Institute (ALI) at the Orchard Ridge Campus for more than thirty years. The
		ALI organizes weekly enrichment classes for it membership of active retirees. The OCC Culinary Studies Institute hosts buffet lunche and formal dinners during the fall and winter semesters and operates a restaurant and bakery, all open to th public. The College hosts the largest installation of the Detroit Institute of Arts (DIA) Instiduced memory with
		Institute of Arts (DIA) Inside Out program, with reproductions of 15 masterpieces publicly displayed across five campuses. Additional examples of public use of OCC facilitie include the Martin Luther King Jr. Convocation, area film festivals, book talks, dance performances, and speake series. OCC athletic events are also open to the public.
(iv)	The College operates public facilities to promote leisure or wellness activities for community members, including gymnasiums, athletic fields, tennis courts, fitness centers, hiking or biking trails, or natural areas.	The College operates public facilities to promote leisur and wellness including gymnasiums, (limited availability of indoor usage due to pandemic restrictions), wide use of hiking/biking trails in natural areas. OCC has partnered with the Oakland County Health Division to provide a drive-through COVID-19 testing sit at the Orchard Ridge campus.
(v)	The College promotes, sponsors, or hosts community service activities for students, staff or community members.	Semester based workshops for pre-employment skills resume writing, job search techniques and interview skill are open, students, alumni and Oakland County residents As is the online job board – CCN. Here students, alumn

notifications of local career fairs, request assistance with resumes, and view a variety of videos and listen to podcasts related to pre-employment skills.
Volunteer fair planned by Associate Deans of Student Services – canceled due to pandemic.
Constitution week activity in Fall 2020.
Black Student Union attempted to collect water – postponed due to pandemic.

A ROLL CALL VOTE WAS TAKEN AS FOLLOWS:

YES:

NO:

THE RESOLUTION WAS DECLARED ADOPTED.

Susan Gibson, Secretary Board of Trustees, Oakland Community College

STATE OF MICHIGAN)) ss. COUNTY OF OAKLAND)

CERTIFICATION

The undersigned, being the duly qualified and acting Secretary of the Board of Trustees of the Oakland Community College, hereby certifies that the foregoing is a true and complete copy of a resolution duly adopted by the Oakland Community College Board of Trustees at its regular meeting held on the 18th day of September, 2021 at which meeting a quorum was present and remained throughout and that an original thereof is on file in the records of the College. I further certify that the meeting was conducted, and public notice thereof was given, pursuant to and in full compliance with Act No. 267, Public Acts of Michigan, 1976, as amended, and that minutes of such meeting were kept and will be or have been made available as required thereby.

Susan Gibson, Secretary Board of Trustees, Oakland Community College



ACTION Board Agenda Item <u>2.2</u> September 18, 2021

ACCT LEADERSHIP CONGRESS DELEGATE

PROBLEM/NEEDS STATEMENT

The ACCT has designated Oakland Community College is entitled to one vote during the upcoming ACCT Leadership Congress to take place in San Diego on October 13-16, 2021. Board members attending the Congress are Susan Anderson, Susan Gibson, and Pamela Jackson.

MOTION

Move that Trustee ______ serve as Oakland Community College's voting delegate at the ACCT Leadership Congress in San Diego on October 13-16, 2021.



Board Agenda Item <u>3.1</u> September 18, 2021

QUARTERLY FINANCE REPORT For the Quarter Ended June 30, 2021



INTRODUCTION

Oakland Community College is a public, non-profit educational institution operating five academic campuses. The academic services of the College are provided during semesters and the majority of the expenditures follow the semesters— not calendar months. In the General Fund, the College has three major revenue sources following different receipt schedules. Tuition revenues are received on a semester schedule. State appropriations are received on a monthly schedule, October through August. Property taxes are received primarily from August through October.

The Operating Funds of the College are included in the quarterly report – General Fund, Designated Funds, and Auxiliary Funds.

COMMENTS

For the Quarter Ended June 30, 2021

This report includes year-to-date information as of the 4th quarter of the fiscal year and reflects financial activity from July 1, 2020 to June 30, 2021. Please note these are preliminary unaudited numbers for fiscal year ended June 30, 2021.

FINANCIAL HIGHLIGHTS

Revenues:

In the General Fund, the College recorded total revenues of \$159,418,470 (column 3) compared to \$172,753,484 (column 4) as of the end of the same quarter last year. In Designated Funds, the College recorded total revenues of \$2,026,944 (column 3) compared to \$2,055,703 (column 4) at the end of the same quarter last year. In Auxiliary Funds, the College recorded total revenues of \$3,254,894 (column 3) compared to \$3,944,559 (column 4) at the end of the same quarter last year.

- <u>Property Taxes</u>: The total amount is \$92,782,896 (column 3) compared to \$89,630,341 (column 4) at the end of the same quarter last year in the General Fund. Property taxes are received from August through October. Property tax revenues are higher than fiscal year 2020 at year end and are projected to be slightly higher in fiscal year 2022. For fiscal year 2022 and beyond, the College will continue to closely monitor any impact of COVID-19 on property tax values and tax revenues.
- <u>State Appropriations</u>: In fiscal year 2021, state appropriations are higher than fiscal year 2020 and total 26,152,183 at the end of the 4th quarter.

- *Tuition and Fees*: The total amount is \$40,369,919 (column 3) compared to \$39,300,387 (column 4) in the General Fund as of the end of the same quarter last year. Enrollment for fall 2020 was down compared to budgeted headcount but close to budgeted amount for registered credit hours. Enrollment for winter 2021 was higher than in winter 2020. Enrollment for summer 2021 was stable as compared to summer 2020. In the Designated Funds, tuition and fees have been impacted by COVID-19 and campus closures but are slightly higher than prior year but below budgeted tuition and fees.
- <u>Auxiliary Activities:</u> The total amount is \$3,237,681 (column 3) compared to \$3,930,956 (column 4) in the Auxiliary Fund as of the end of the same quarter last year. The impact of campus closures due to COVID-19 is the greatest impact on fiscal year 2021 sales revenues.
- <u>Unrealized gain (loss) on investments:</u> Unrealized gains and losses are primarily a result of market fluctuations in interest rates due to economic conditions in the United States. Unrealized gains and losses represent the fluctuation in the fair market value of investments. Bond values decline as interest rates increase and rise as interest rates decrease. In 2021, unrealized losses were \$7.5 million. In 2020 with interest rate decreases, the unrealized gains were \$10.8 million. Nearly 90 percent of the investments held by the College are in government agencies and sponsored enterprises securities, whose prices were affected by the factors mentioned above. As the College intends to hold investments to maturity, it is unlikely that these unrealized gains and losses will be realized.

Expenditures:

The College recorded total expenditures in the General Fund of \$107,849,469 (column 3) compared to \$117,973,448 (column 4) as of the end of the same quarter last year. In the Designated Funds, the College recorded total expenditures of \$4,104,329 (column 3) compared to \$3,666,764 (column 4) as of the end of the same quarter last year. In the Auxiliary Funds, the College recorded total expenditures of \$3,745,474 (column 3) compared to \$4,388,213 (column 4) as of the end of the same quarter last year.

- <u>Employee Salaries and Wages</u>: The amount is \$62,594,637 (column 3) compared to \$65,527,363 (column 4) as of the end of the same quarter last year in the General Fund. This decrease is a result of decreased part-time salary expenditures due to the impact of COVID-19 as well as the shift in some general fund salary expenses over to the restricted CARES/HEERF grants and the CRF grant.
- <u>Benefits:</u> The amount is \$27,772,626 (column 3) compared to \$29,400,702 (column 4) as of the end of the same quarter last year in the General Fund. This decrease is a result of the shift in some general fund benefit expenses over to the restricted CARES/HEERF grants and the CRF grant.
- <u>Other Operating Expenses</u>: In the General Fund, other operating expenses are lower than year to date as of the same quarter last year. This decrease is a result of decreased expenditures due to the impact of COVID-19 as well as the shift in some technology expenses over to the restricted CARES/HEERF grants and the CRF grant. In the Auxiliary Fund the amount is \$2,679,090 (column 3) compared to \$3,156,903 (column 4) as of the end of the same quarter last year. This decrease is a result of reduced cost of goods sold in the campus bookstores.

SUMMARY:

2021 was an unusual year and through hard work and collaboration, the College successfully operated throughout a global pandemic. Revenue from property taxes, investment income and tuition/fees were higher than in fiscal year 2020. The stabilized tuition revenue and slightly increased enrollment in fiscal year 2021 is a result of a successful transition to remote learning. The College will continue closely monitoring the impact of COVID-19 as fiscal year 2022 begins, monitoring the revenue and expenditures of the College and taking cost-cutting measures where appropriate.



GENERAL FUND BUDGET STATUS REPORT For the Quarter Ended June 30, 2021

(1)]	(2) TOTAL REVENUES BUDGET	F	(3) Revenues YTD	1	(4) PRIOR YTD REVENUES	(5) YTD PERCENT OF REVENUES RECOGNIZED
REVENUES:	<i>.</i>				<i>.</i>		
Property Taxes	\$	91,750,000	\$	92,782,896	\$	89,630,341	101.13% 105.28%
State Appropriations Tuition & Fees		24,840,000 39,812,974		26,152,183 40,369,919		23,345,507 39,300,387	101.40%
Investment Income		6,000,000		7,353,925		8,785,420	122.57%
Miscellaneous Revenue		1,200,140		552,112		1,220,190	46.00%
Unrealized Gain/(Loss) on Investments		-		(7,792,565)		10,471,639	-
TOTAL REVENUES	\$	163,603,114	\$	159,418,470	\$	172,753,484	97.44%
		TOTAL EXPENSES BUDGET	I	EXPENSES YTD		PRIOR YTD EXPENSES	YTD PERCENT OF EXPENSES INCURRED
EXPENDITURES:							
Employee Salaries and Wages	\$	72,036,378	\$	62,594,637	\$	65,527,363	86.89%
Fringe Benefits		34,217,293		27,772,626		29,400,702	81.17%
Contracted Temporary Personnel		3,037,996		1,970,457		2,048,880	64.86%
Utilities		4,131,812		3,065,889		3,341,613	74.20%
Other Operating Expenses		25,649,016		12,445,860		17,654,890	48.52%
TOTAL EXPENDITURES	\$	139,072,495	\$	107,849,469	\$	117,973,448	77.55%
TRANSFERS:							
Transfer (to) from General Fund	\$	-	\$	-	\$	-	-
Transfer (to) from Loan Fund		-		-		-	-
Transfer (to) from Auxiliary Fund		-		-		1,621,228	-
Transfer (to) from Endowment/Restricted		(690,000)		3,461,447		-	-501.66%
Transfer (to) from Plant Fund		(20,000,000)		(48,000,000)		(45,000,000)	240.00%
All Other Transfers		(2,861,751)		(1,377,471)		(1,938,364)	48.13%
TOTAL TRANSFERS	\$	(23,551,751)	\$	(45,916,023)	\$	(45,317,136)	194.96%



DESIGNATED FUND BUDGET STATUS REPORT For the Quarter Ended June 30, 2021

(1)		(2) TOTAL REVENUES BUDGET		(3) REVENUES YTD		(4) prior ytd revenues	(5) YTD PERCENT OF REVENUES RECOGNIZED
REVENUES:	¢		¢		<u>_</u>		
Property Taxes	\$	-	\$	-	\$	-	-
State Appropriations Tuition & Fees		- 3,447,004		- 1,838,004		- 1,761,064	- 53.32%
Investment Income		5,447,004		1,838,004		1,701,004	35.52%
Miscellaneous Revenue		350,142		- 188,940		294,638	53.96%
Unrealized Gain/(Loss) on Investments				-			-
TOTAL REVENUES	\$	3,797,146	\$	2,026,944	\$	2,055,703	53.38%
		TOTAL XPENSES BUDGET	E	XPENSES YTD		PRIOR YTD EXPENSES	YTD PERCENT OF EXPENSES INCURRED
EXPENDITURES:		DODGET		110		EATENSES	INCONKED
Employee Salaries and Wages	\$	2,283,193	\$	2,041,391	\$	1,744,964	89.41%
Fringe Benefits		1,047,069		833,471		674,986	79.60%
Contracted Temporary Personnel		2,106,667		679,856		693,003	32.27%
Utilities		-		-		-	-
Other Operating Expenses		1,569,968		549,611		553,812	35.01%
TOTAL EXPENDITURES	\$	7,006,897	\$	4,104,329	\$	3,666,764	58.58%
TRANSFERS:							
Transfer (to) from General Fund	\$	2,861,751	\$	1,377,471	\$	1,938,364	0.00%
Transfer (to) from Loan Fund		-		-		-	-
Transfer (to) from Auxiliary Fund		-		-		-	-
Transfer (to) from Endowment/Restricted		-		1,068,442		-	-
Transfer (to) from Plant Fund All Other Transfers		-		-		- -	-
TOTAL TRANSFERS	\$	2,861,751	\$	2,445,913	\$	1,938,364	85.47%



AUXILIARY FUND BUDGET STATUS REPORT For the Quarter Ended June 30, 2021

(1)	(2) TOTAL REVENUES BUDGET		R	(3) evenues ytd	F	(4) PRIOR YTD REVENUES	(5) YTD PERCENT OF REVENUES RECOGNIZED		
REVENUES: Property Taxes	\$		\$		\$				
State Appropriations	φ	-	φ	-	Φ	-	-		
Tuition & Fees		-		-		-	-		
Auxiliary Activities		5,122,860		3,237,681		3,930,956	63.20%		
Investment Income		-		-		-	-		
Miscellaneous Revenue Unrealized Gain/(Loss) on Investments		5,900		17,213		13,603	291.75%		
TOTAL REVENUES	\$	5,128,760	\$	3,254,894	\$	3,944,559	63.46%		
		TOTAL EXPENSES BUDGET	EXPENSES YTD		PRIOR YTD EXPENSES		YTD PERCENT OF EXPENSES INCURRED		
EXPENDITURES:		202021		110					
Employee Salaries and Wages	\$	900,682	\$	664,906	\$	810,733	73.82%		
Fringe Benefits		444,189		356,092		401,981	80.17%		
Contracted Temporary Personnel Utilities		49,000		45,385		18,596	92.62%		
Other Operating Expenses		3,809,738		2,679,090		3,156,903	70.32%		
TOTAL EXPENDITURES	\$	5,203,609	\$	3,745,474	\$	4,388,213	71.98%		
TRANSFERS:									
Transfer (to) from General Fund	\$	-	\$	-	\$	(1,621,228)	-		
Transfer (to) from Loan Fund		-		-		-	-		
Transfer (to) from Auxiliary Fund		-		-		-	-		
Transfer (to) from Endowment/Restricted Transfer (to) from Plant Fund		-		1,214,460		-	-		
All Other Transfers		-		-		-			
TOTAL TRANSFERS	\$	-	\$	1,214,460	\$	(1,621,228)			



Board Agenda Item <u>3.2</u> September 18, 2021

<u>COLLEGE FACILITIES QUARTERLY REPORT</u> <u>For the Quarter Ending June 30, 2021</u>

2021 RENOVATION / MAJOR MAINTENANCE PROGRAM

Quarter End Date: June 30, 2021

Project ID AH17-001	Ducio et Noveo	Initial Durlant		A dimensional Divisionation	Chatria	Committed Cost	Delense
	Project Name	Initial Budget	Adjustments + / - \$0.00	Adjusted Budget \$283,949.85	Status 1	Committed Cost	Balance \$283,949.85
	Building A Study G-240 Conference Room Update	\$283,949.85 \$200,000.00	\$0.00	\$200,000.00	1		\$200,000.00
	·	\$200,000.00	\$0.00	\$1,300,000.00	1	\$10,198.95	\$200,000.00
	Exterior Signage Upgrade Project Parking Lot Improvements	\$1,300,000.00	\$50,000.00	\$50,000.00	1	\$2,770.00	\$47,230.00
	CCTV Enhancements	\$435,000.00	\$30,000.00	\$435,000.00	1	\$2,770.00	\$435,000.00
	Roof Upgrades	\$1,000,000.00	-\$30,000.00	\$970,000.00	1		\$970,000.00
	Paving, Catch Basins & Sidewalk	\$1,000,000.00	-\$600,000.00	\$400,000.00	1		\$400,000.00
	Eyewash Stations/Ventilation	\$100,000.00	\$0.00	\$100,000.00	1		\$100,000.00
	Parking Lot Fixture Upgrades	\$300,000.00	-\$200,000.00	\$100,000.00	1		\$100,000.00
	Elevator Restoration	\$600,000.00	-\$210,000.00	\$390,000.00	1		\$390,000.00
	Security Alarm Panel/Keypad Replacement	\$100,000.00	\$0.00	\$100,000.00	1		\$100,000.00
	Catch Basin Restorations	\$100,000.00	\$100,000.00	\$100,000.00	1	\$74,963.45	\$25,036.55
	Exterior Lighting Upgrades, Site Wide	\$135,000.00	\$100,000.00	\$135,000.00	1	\$74,503.43	\$135,000.00
	Building M West Lobby Reconfiguration	\$135,000.00	\$0.00	\$99,389.00	1		\$99,389.00
	L Building Renovation	\$5,000,000.00	\$0.00	\$5,000,000.00	1	\$52,910.05	\$4,947,089.95
OR21-012	Parking Lot Improvements	\$0.00	\$50,000.00	\$50,000.00	1	\$3,070.00	\$46,930.00
	Hot/Cold Water Circulation Upgrade, Site Wide	\$145,663.77	\$0.00	\$145,663.77	1	\$109.65	\$145,554.12
	RO Building & Power Plant	\$10,426,789.00	\$0.00	\$10,426,789.00	1	\$110,339.04	\$10,316,449.96
	Parking Deck Fire Protection System Evaluation Parking Lot Fixture Upgrades	\$50,000.00 \$0.00	\$0.00 \$200,000.00	\$50,000.00 \$200,000.00	1	\$2,800.00 \$4,020.00	\$47,200.00 \$195,980.00
	Door Replacements	\$17,359.85	\$5,000.00	\$22,359.85	2	\$15,226.21	\$7,133.64
	Building E Compressor Installation	\$0.00	\$120,000.00	\$120,000.00	2	\$15,450.59	\$104,549.41
	Chiller Study	\$168,190.82	\$0.00	\$168,190.82	2	\$13,857.75	\$154,333.07
	Simulation Lab Renovation	\$0.00	\$40,000.00	\$40,000.00	2	\$18,056.47	\$21,943.53
	Elevator Restoration - J Building	\$1,284,451.77	\$0.00	\$1,284,451.77	3	\$54,669.37	\$1,229,782.40
	Parking Lot Access Gate Replacements	\$10,000.00	\$0.00	\$10,000.00	3		\$10,000.00
OR21-003	Parking Lot 1,2,3 Replacement & Reconfiguration	\$4,000,000.00	\$0.00	\$4,000,000.00	3	\$164,255.99	\$3,835,744.01
AH-CW17-003	Interior Door Hardware Renovation	\$474,424.00	\$700,000.00	\$1,174,424.00	4	\$73,331.72	\$1,101,092.28
AH18-009	Building C	\$29,274,855.73	\$0.00	\$29,274,855.73	4	\$20,340,991.31	\$8,933,864.42
AH20-004	Buildings HJK Heating Line Replacements	\$653,463.60	\$80,000.00	\$733,463.60	4	\$2,556.60	\$730,907.00
AH21-003	C Building Roof Replacement	\$1,000,000.00	\$0.00	\$1,000,000.00	4	\$237,700.08	\$762,299.92
AH21-005	Building B Foundation Restoration	\$0.00	\$130,000.00	\$130,000.00	4	\$21,396.60	\$108,603.40
AH21-006	Building G Furniture Evaluation	\$0.00	\$10,000.00	\$10,000.00	4	\$6,500.01	\$3,499.99
AH21-009	Campus IT Upgrades	\$0.00	\$25,000.00	\$25,000.00	4	\$19,825.42	\$5,174.58
AH21-011	Building G Elevator Restoration	\$0.00	\$60,000.00	\$60,000.00	4	\$29,954.40	\$30,045.60
HL19-003	Burner Assembly Replacement, Central Plant	\$376,676.47	\$163,011.69	\$539,688.16	4	\$87,401.03	\$452,287.13
HL21-003	Parking Lot Improvements	\$0.00	\$200,000.00	\$200,000.00	4	\$3,930.70	\$196,069.30
OR17-001	Boiler Replacement	\$2,130,037.44	\$0.00	\$2,130,037.44	4	\$990,078.78	\$1,139,958.66
OR19-003	Signage Upgrade, Site Wide	\$1,193,467.50	\$0.00	\$1,193,467.50	4	\$799,298.79	\$394,168.71
OR19-006	Smith Theatre Lighting Upgrade	\$426,846.28	\$0.00	\$426,846.28	4	\$335,615.82	\$91,230.46
OR21-010	Culinary Equipment Utility Modifications	\$0.00	\$20,000.00	\$20,000.00	4		\$20,000.00
OR21-011	Elevator Restorations	\$0.00	\$60,000.00	\$60,000.00	4	\$30,195.36	\$29,804.64
OR21-013	Building J Room 147 Renovation	\$0.00	\$10,000.00	\$10,000.00	4	\$1,912.00	\$8,088.00
OR21-014	Bldg. J Culinary Boiler Restoration	\$0.00	\$50,000.00	\$50,000.00	4	\$38,856.00	\$11,144.00
RO16-002	HVAC Repair (HV1E), Building A	\$233,427.51	\$30,000.00	\$263,427.51	4	\$216,301.31	\$47,126.20
RO20-004	Market Place & Bookstore Renovation	\$473,294.29	\$285,000.00	\$758,294.29	4	\$632,744.38	\$125,549.91
RO21-003	Elevator Restorations	\$0.00	\$90,000.00	\$90,000.00	4	\$51,016.32	\$38,983.68
RO21-004	Building B Selected Carpeting Replacements	\$0.00	\$50,000.00	\$50,000.00	4	\$43,183.50	\$6,816.50
SF17-001	Site work & Small Projects	\$49,982.55	\$8,000.00	\$57,982.55	4	\$41,921.59	\$16,060.96
AH17-009	Welding/Auto Lab Renovation	\$64,079.16	\$85,000.00	\$149,079.16	5	\$76,323.19	\$72,755.97
	Hallway Floor Replacement, Building J	\$130,906.55	\$100,000.00	\$230,906.55	5	\$181,108.21	\$49,798.34
	Building G IT Generator Replacement	\$512,696.68	\$70,000.00	\$582,696.68	5	\$6,608.14	\$576,088.54
	MTEC Parking Lot Replacement	\$512,366.68	\$5,000.00	\$517,366.68	5	\$489,171.73	\$28,194.95
	Parking Lot Camera Installations	\$15,000.00	\$0.00	\$15,000.00	5	\$10,455.82	\$4,544.18
	Site Concrete Restorations	\$65,338.75	\$100,000.00	\$165,338.75	5	\$137,125.93	\$28,212.82
	Building T Office Modification	\$10,000.00	\$0.00	\$10,000.00	5	\$2,782.81	\$7,217.19
	Building A Receiving Lot Restorations	\$44,155.40	\$100,000.00	\$144,155.40	5	\$104,257.87	\$39,897.53
	Building P Chiller Monitoring Replacements	\$10,000.00	\$30,000.00	\$40,000.00	5	\$24,291.59	\$15,708.41
	Buildings E & F Selected Carpet Replacement	\$0.00	\$130,000.00	\$130,000.00	5	\$121,776.80	\$8,223.20
	MTEC Locker Installations	\$0.00	\$20,000.00	\$20,000.00	5	\$8,255.19	\$11,744.81
	Building T Power Modifications	\$0.00	\$5,000.00	\$5,000.00	5	\$4,704.21	\$295.79
	Carpet/Flooring Replacement	\$150,000.00	-\$150,000.00	\$0.00	5	. ,	\$0.00
	Drinking Fountain Upgrade Program	\$0.00	\$150,000.00	\$150,000.00	5		\$150,000.00
CW21-010	Lighting Replacements, Site Wide	\$211,791.72	\$0.00	\$211,791.72	5	\$166,972.36	\$44,819.36
			\$0.00	\$66,221.36	5	\$37,174.71	\$29,046.65
HL19-002	Entry Door Replacements & Hardware Ungrades Site Wide	Shh 771 36					
HL19-002 HL19-005	Entry Door Replacements & Hardware Upgrades, Site Wide PF Building Entrance Boof Replacement	\$66,221.36					
HL19-002 HL19-005 HL21-002	PE Building Entrance Roof Replacement	\$0.00	\$31,370.50	\$31,370.50	5	\$27,846.85	\$3,523.65
HL19-002 HL19-005 HL21-002 OR19-005							

	Grand Total	\$69,365,978.40	\$0.00	\$69,365,978.40		\$27,361,582.77	\$42,004,395.63
SF21-001	Site Work & Small Projects	\$100,000.00	-\$88,000.00	\$12,000.00		\$3,150.00	\$8,850.00
RO21-001	Site Work & Small Projects	\$150,000.00	-\$80,000.00	\$70,000.00		\$12,213.62	\$57,786.38
OR21-001	Site Work & Small Projects	\$500,000.00	-\$250,000.00	\$250,000.00		\$38,665.58	\$211,334.42
HL21-001	Site Work & Small Projects	\$150,000.00	-\$144,382.19	\$5,617.81		\$4,617.81	\$1,000.00
DO21-001	Site Work & Small Projects	\$100,000.00	\$0.00	\$100,000.00		\$561.20	\$99,438.80
CW21-999	Emerging Needs / Contingency / Emergency Repair	\$1,000,000.00	-\$815,000.00	\$185,000.00			\$185,000.00
CW21-998	Academic/Campus Enhancements	\$1,000,000.00	-\$954,400.00	\$45,600.00			\$45,600.00
CW21-000	Construction Management Core Staff	\$400,000.00	\$0.00	\$400,000.00		\$382,077.90	\$17,922.10
AH21-001	Site Work & Small Projects	\$150,000.00	-\$120,000.00	\$30,000.00		\$9,786.15	\$20,213.85
SF19-006	Parking Lot Improvements	\$153,354.87	\$0.00	\$153,354.87	5	\$139,918.45	\$13,436.42
SF19-001	Fire Alarm Upgrade, Site Wide	\$109,330.94	\$80,000.00	\$189,330.94	5	\$113,163.52	\$76,167.42
SF18-003	Public Safety Relocation	\$86,572.63	\$0.00	\$86,572.63	5	\$13,318.00	\$73,254.63
RO20-005	Building C Roof Repair	\$75,584.31	\$30,000.00	\$105,584.31	5	\$1,960.00	\$103,624.31
RO19-002	Parking Structure Restoration, North	\$455,362.70	\$0.00	\$455,362.70	5	\$402,316.88	\$53,045.82
OR21-009	Culinary Oven Removal	\$0.00	\$9,400.00	\$9,400.00	5	\$9,360.00	\$40.00
OR21-008	Building Mangement Control Panel Upgrades, Site Wide	\$0.00	\$70,000.00	\$70,000.00	5	\$59,676.00	\$10,324.00
OR21-007	Building B Chemistry Lab Epoxy Flooring	\$0.00	\$25,000.00	\$25,000.00	5	\$21,476.69	\$3,523.31
OR21-006	Building M 2nd Floor Carpeting Replacement	\$0.00	\$35,000.00	\$35,000.00	5	\$33,717.00	\$1,283.00

1 = Programming 2 = Design 3 = Bid 4 = Construction 5 = Completed 6 = Postponed



Board Agenda Item <u>3.3</u> September 18, 2021

INFORMATION TECHNOLOGY QUARTERLY REPORT April 1 to June 30, 2021

Quarterly Status Report as of June 30, 2021

Select a Quarter End Date to view the Report:	June 30, 202	21 🗸					
Description	Location	Status	Progress	2020-21 Budget \$	2020-21 Committed Costs	2020-21 Balance	Multi-year Project
Campus Server Replacement	CW	Complete		\$100,000	\$98,208	\$1,792	1
Chosen Name	CW	Complete		\$0	\$0	\$0	1
Communication and Collaboration tools	CW	Complete		\$150,000	\$150,000	\$0	1
COVID-19 Screening App	CW	Complete		\$0	\$0	\$0	1
DocuSign	CW	Implementation		\$75,000	\$54,000	\$21,000	1
E Doc and E Workflows	CW	Deferred		\$160,000	\$138,250	\$21,750	1
Ellucian Ethos	CW	Implementation		\$0	\$0	\$0	1
Ellucian Experience	CW	Definition		\$0	\$0	\$0	1
Network Edge Replacement	CW	Complete		\$1,550,000	\$1,550,000	\$0	1
Text Aggregator	CW	Complete		\$50,000	\$12,051	\$37,949	1
VDI	CW	Complete		\$1,000,000	\$1,000,000	\$0	5
Wayfinding	CW	Implementation		\$367,855	\$367,865	(\$10)	1
Web Advisor to Self-Service Migration	CW	Implementation		\$100,000	\$29,500	\$70,500	1
Wireless Network Upgrade	CW	Definition		\$851,799	\$851,799	\$0	1
Totals				\$4,404,654	\$4,251,673	\$152,981	

Totals

\$4,404,654 \$4,251,673 \$152,981

IT Capital Project Descriptions

Campus Server Replacement

This refers to servers and disk storage installed on our campuses used to manage printer queues, host campus specific shares, software applications, and deploy computer images. The existing servers are past their useful lives and need to be replaced.

Chosen Name

This refers to a software modification project that allows students and employees to select a chosen name that is presented in college reports, rosters, and other records.

Communication and Collaboration tools

This is a project to implement the Microsoft Office 365 suite for use by employees to improve college-wide efficiency, effectiveness, and collaboration. In addition, this same software suite will be used to replace our aging Infomart intranet.

COVID-19 Screening App

This refers to a self-service electronic form hosted on the MyOCC website (for students) and Infomart (for employees) to record answers to COVID screening questions before students or employees arrive on campus. The Screening App provides information for contact tracing and communication compliance for Environmental Health and Safety.

DocuSign (Electronic Signatures)

This refers to a web-based platform that gives students the ability to 1) securely upload forms/documents and 2) sign forms online instead of signing paper forms in person on campus which is imperative during the COVID-19 pandemic. This platform is certified by the federal government to allow official documents (FAFSA forms, etc.) to be signed electronically.

eDoc and eWorkflow (electronic document and electronic workflow)

This project refers to the expansion of our document imaging solution to all departments throughout the college in an attempt to eliminate all paper documents and move to a 'paper-free' workplace. This project provides a 'greener', more efficient, more effective college.

Network Edge Replacement

This refers to the networking switches installed on campus that connect student, employee computers and other devices to the OCC network.

Text Aggregator

This refers to the purchase of text message capacity for the college to use to communicate with our students. Text messaging will be added as a channel to a variety of departments who provide student services including Counseling, Admissions, ASC, Registrar, etc.

VDI (Virtual Desktop Infrastructure)

VDI is a virtualization technology that hosts a desktop (PC) operating system and/or software on a centralized server in a data center. VDI provides easier access to academic software for students by publishing the software to the device where they log in while allowing better asset utilization for the college by reducing the need for discipline-specific classrooms and labs.

Web Advisor to Self-Service Migration

This is a long term, extensive project to transition many Colleague functions for both students and employees from Web Advisor (a platform that is scheduled to be shut down in 2021) to the new Colleague 'Self-Service' platform.



Board Agenda Item <u>3.4</u> September 18, 2021

OCC FOUNDATION REPORT QUARTERLY PROGRESS TOWARD CALENDAR-YEAR GOALS January 1 to June 30, 2021

The mission of the OCC Foundation is to obtain and allocate financial support to advance the mission and goals of Oakland Community College. The Foundation sets and tracks its goals on a *calendar-year basis* to correspond to the thinking and behavior of the typical donor.

Highlights

Through the second quarter of the 2021 calendar year, the Foundation raised <u>\$255,322.06 from 255 donors</u> toward its goal of \$501,000 from 433 donors. With more than half of the dollar and donor goals reached, the Foundation is ahead of its typical results at mid-year.

In the second quarter, donors established <u>four endowed and seven annual scholarships</u>. These new scholarships celebrate faculty, staff and community members with strong connections to the mission of OCC. The endowments include the fourth Don & Margie Arsen Endowed Scholarship, Ginther Public Safety Endowed Scholarship, E.M. Nowak Endowed Scholarship and Joel David Cohen Endowed Math Scholarship. The Samuel Guy Frederik Memorial Scholarship, William Garner Memorial Machine Tool Technology Scholarship, Dr. Joseph E. Hill & Helen Hill Scholarship, Lynne Schank Annual Scholarship and Funtik Family Annual Scholarship all provide help with tuition. The Kelly Family Fund and Ryals Family Textbook Annual Scholarship focus on books and required equipment and supplies.

In April the Foundation annouced The Garden Party Matching Gift Challenge in lieu of the annual June event, with a <u>\$100,000 dollar-for-dollar match</u> from our benefactor The Garden Party Foundation. Through June 30, donors and sponsors committed \$137,310 toward scholarships for students in career and technical programs, with additional gifts expected. Notably, the OCC Board of Trustees collectively sponsored at the Magnum level.

For the second year, the Foundation opened a special scholarship cycle for the summer semester, awarding <u>218</u> <u>scholarships totaling \$135,572.26</u>. These summer awards are part of OCC's strategy to help students complete their studies more quickly.

The Foundation Board of Directors authorized two \$40,000 grants to pilot a <u>new approach to developmental courses in</u> <u>Math and English</u>. Enhanced co-requisite courses will replace pre-requisites this fall semester for cohorts of FTIAC students. The grants will equalize the cost of gateway courses for developmental students and are expected to reduce the time, cost and credit hours it takes these students to be successful in college level courses.



Board Agenda Item <u>3.4</u> September 18, 2021

OCC FOUNDATION REPORT QUARTERLY PROGRESS TOWARD CALENDAR-YEAR GOALS January 1 to June 30, 2021

The mission of the OCC Foundation is to obtain and allocate financial support to advance the mission and goals of Oakland Community College. The Foundation sets and tracks its goals on a *calendar-year basis* to correspond to the thinking and behavior of the typical donor. Fiscal year results are provided here as well.

	CY2020 Actual Count Amount		CY20	021 Goals	CY202	1 Actual td	% of Goal	
			Count Amount		Count Amount		Count	Amount
Total	412	\$765,938	433	\$501,000	225	\$255,322	52.0%	51.0%
Giving Level								
\$100,000 and up	1	\$203,463	1	\$100,000	0	\$0	0.0%	0.0%
\$10,000 and up	12	299,161	10	140,000	7	93,500	70.0%	66.8%
\$1,000 to \$9,999	92	199,851	90	200,000	63	127,385	70.0%	63.7%
Under \$1,000	307	63,463	332	61,000	155	34,437	46.7%	56.5%
Retention Status								
Acquired	87	\$51,383	94	\$83,500	53	\$63,745	56.4%	76.3%
Recovered	79	49,115	92	58,000	36	44,235	39.1%	76.3%
Retained	246	665,440	247	359,500	136	147,342	55.1%	41.0%
Retained from Prior Year	58.2%	155.9%	60.0%	46.9%	33.0%	19.2%	55.1%	41.0%





Board Agenda Item <u>3.5</u> September 18, 2021

STRATEGIC PLAN UPDATE

As we return to school, strategic planning enters an exciting new phase. OCC continues to advance on the nine strategic actions for FY2022 to be discussed during the Board retreat. Some of the FY2022 have been completed, and the College is in the process of documenting the full closure of some of the initial actions. This is an exciting and important milestone in the process.

Finally, the College continues discussions on developing a three-year plan to apply for the Malcolm Baldrige National Quality Award in 2024. The College has begun preparing the Institutional Profile for the Baldrige application. Currently, the plan is to submit the institutional profile by February of 2022 and then complete a full application in the fall of 2022. There is a kickoff event for all the Baldrige processes with the Executive Council in October this year.

Finally, the College will be provided a comprehensive strategic planning update at the annual fall meeting. Seven of the nine FY2022 projects will continue in some way into FY2023 with several new initiatives in planning for FY2023. The College is excited about the sustained and continued quality improvement processes underway and seeing them through to fruition in the coming year.